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COLLEGE OF SOUTHERN IDAHO  
JUNIOR COLLEGE DISTRICT

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BOARD ROOM  
MONDAY, JUNE 18, 1984  
5:30 p.m.

AGENDA

MINUTES..... 5 Minutes  
TREASURER'S REPORT..... 5 Minutes  
OLD BUSINESS..... 5 Minutes  
NEW BUSINESS..... 5 Minutes  
PRESIDENT'S REPORT.....10 Minutes

COLLEGE OF SOUTHERN IDAHO  
JUNIOR COLLEGE DISTRICT  
BOARD OF TRUSTEES MEETING  
JUNE 18, 1984

Karl L. Black, Secretary-Treasurer  
Robert Alexander, College Attorney  
Annette Jenkins, Public Information Officer  
Orval L. Bradley, Vocational Dean  
Roy S. Strawser, Academic Dean  
Joan E. Edwards, Resource Development Officer

Visitors: Timor Nave, Annette Cony and Skye Sawyer

Senator Laird Noh, Representative Donna Scott,  
Representative T. W. Stivers, Waldo Martens, Marge Sloten,  
Gene Sullivan, Joe Cilek, Opal Billings, Darrell McRoberts,  
and Mr. and Mrs. Bondurant.

MINUTES OF MAY 21, 1984, were approved as written on MOTION by Mr. Blastock.  
Affirmative vote unanimous.

TREASURER'S REPORT for MAY 1984 was accepted on MOTION by Dr. Scholes. Affirmative

DISBURSEMENTS included vouchers #1 through #232 and #501 through #605 and #701  
through #708 totaling \$231,731.47.

MAY payrolls were:	Regular	\$475,138.37
	Work Study	11,624.97

A MOTION by Mr. Blastock approved the disbursements and transfer of  
funds and acknowledged the May payrolls. Affirmative vote unanimous.

LOANS AND SCHOLARSHIPS: One loan to Betty Davis for \$100 was approved on MOTION  
by Dr. Scholes. Affirmative vote unanimous.

TUITION AND FEES: An increase of \$25 per semester tuition and \$25 per semester

BUDGET: The 1985 FY budget was discussed at length with input invited from the  
public as well as the Board of Trustees and the news media. The  
budget was approved in segments and then approved as a whole by  
unanimous vote.

Board of Trustees Meeting  
June 18, 1984  
Page 2

FY 84 AUDIT: Mr. Blastock moved that the board engage the audit firm of Schabot, Shriver & Company to continue with the college audit for the 1984 fiscal year.

COMMENDATIONS: Joe Cilek thanked the board of trustees and the administration for the fine institution indicating that he had two children attend the college and was very pleased with the college and its service to the Magic Valley community.

Representative Donna Scott also paid tribute to President Meyerhoeffer and complimented him on his work with the college and his activities with the legislature.

PRESIDENT'S REPORT: President Meyerhoeffer reported the following:

1. A request has been sent to the State Board of Education for the construction of an agriculture science building in cooperation with the University of Idaho. If this building is prioritized by the State Board and the Permanent Building Fund Council, it would be a first for community colleges.

Colleges in Spokane. The commission heard a report and reviewed the accreditation for the college. They were very complimentary of the things that are happening at CSI. They did also list two or three minor concerns that the college will address, but the college looks forward to accreditation.

3. The summer term has started, and it appears that we will have a larger head count for summer than we had a year ago.

4. A meeting will be held with the Spokane City Council regarding of the lease on the fish hatchery.

5. Thirty thousand people visited the campus during the month of May. This would include attendees at several events.

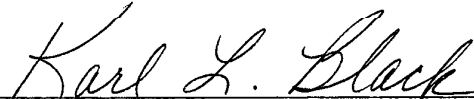
6. A commendation was extended to Jim Walker for his NCAA national baseball championship.

A telegram has also been sent to Shawn Davis wishing him the best in the rodeo finals.

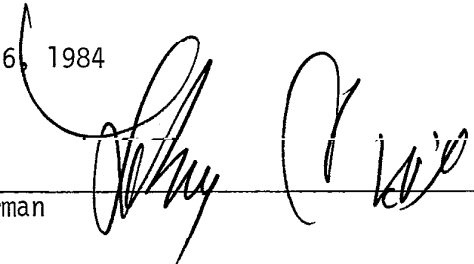
Board of Trustees Meeting  
June 18, 1984  
Page 3

7. The Kollege for Kids is very successful. We have many students  
~~on campus, especially the computer classes~~
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ADJOURNMENT: was declared at 6:57 p.m.

  
\_\_\_\_\_  
Karl L. Black, Secretary Treasurer

APPROVED: JULY 16, 1984

  
\_\_\_\_\_  
Chairman

COLLEGE OF SOUTHERN IDAHO  
JUNIOR COLLEGE DISTRICT  
PUBLIC FUNDS REPORT FOR MAY 1984

GENERAL FUND - Idaho First National Bank

Beginning Balance, May 1, 1984

\$176,172.00

Funds Provided By:

Investments	\$500,000.00
Receivables	33,572.00
Payables	19,256.00
State Appropriations	81,745.00
Taxes	29,043.00
Interest	12,388.00
Tuition & Fees	41,405.00
Sales and Fees of Instructional Departments	7,141.00
State Grants	105,031.00
Federal Grants	36,226.00
Miscellaneous Revenue	<u>2,570.00</u>

\$868,377.00

Funds Applied To:

Private Grants	\$ 2,316.00
Payroll	475,288.00
Disbursements	<u>226,412.00</u>

PUBLIC FUND REPORT  
 MAY 31, 1984  
 Page 2

IMPREST FUND - Twin Falls Bank & Trust

Beginning Balance		\$ 2,150.84
Deposits	+\$ 1,327.79	
Checks Issued	- 5,254.53	
Bank Balance at May 31, 1984		\$ 1,224.10

CSI ENDOWMENT & EDUCATION TRUST - Twin Falls Bank & Trust

Beginning Balance		\$ 23,973.61
Deposits	+\$ 23,077.25	
Checks Issued	- 457.50	
Bank Balance at May 31, 1984		\$ 46,593.36

BOND & INTEREST SINKING FUND - First Security Bank

Beginning Balance		\$ 10,839.52
Deposits	+\$111,257.89	
Checks Issued	- 100,000.00	

PLANT FACILITIES RESERVE FUND - First Security Bank

Beginning Balance		\$ 46,334.60
Deposits	+\$181,904.31	
Checks Issued	- -0-	
Balance, exclusive of Invested Funds at May 31, 1984		\$228,238.91

AREA IV-100A - Idaho First National Bank

Beginning Balance		\$104,104.49
Deposits	+\$112,584.85	
Checks Issued	- 100,979.69	
Bank Balance at May 31, 1984		\$115,709.65

EDPMTS FUND - Twin Falls Bank & Trust

Beginning Balance		\$ 4,103.52
Deposits: U.S. Treasury	+\$ 20,000.00	
Pell Grant Revayment	+ 415.00	
Checks Issued: Pell Grants	- 1,770.00	
NDSL	- 105.00	
EOG	- 4,040.29	
CWSP	- 17,113.37	
Fund Balance at May 31, 1984		\$ 1,625.86

PUBLIC FUNDS REPORT  
MAY 31, 1984  
PAGE 3

INVESTED FUNDS

<u>FUND</u>	<u>KIND</u>	<u>MATURITY</u>	<u>COST</u>
General Fund	TCD	06-27-84	\$ 200,000.00
General Fund	TCD	06-27-84	100,000.00
DHC	TCD	06-02-84	100,000.00
Plant Facilities Reserve Fund	TCD	06-16-84	250,000.00
Endowment Trust	TCD	08-14-84	180,000.00
Bond & Interest Sinking Fund	TCD	07-31-84	100,000.00
Bond & Interest Sinking Fund	TCD	09-26-84	120,000.00
Bond & Interest Sinking Fund	TCD	09-26-84	131,567.95
Educational Trust	TCD	04-05-85	3,825.84
Educational Trust	TCD	04-05-85	2,000.00
<u>TOTAL INVESTED FUNDS AT MAY 31, 1984</u>			<u>\$1,187,393.59</u>

COLLEGE OF SOUTHERN IDAHO  
 JUNIOR COLLEGE DISTRICT  
 NON-PUBLIC FUNDS REPORT FOR MAY 1984

CSI BOOKSTORE - Twin Falls Bank & Trust

Beginning Balance		\$ 47,460.28
Receipts from Sales	+\$ 20,685.37	
Checks Issued	- 15,960.71	
Bank Balance at May 31, 1984		\$ 52,184.94
Cash on hand (used BOOK N.C., Reg., & Annex)		475.00
Total in Account at May 31, 1984		\$ 52,659.94

STUDENT ASSOCIATION FUND - Twin Falls Bank & Trust

<u>Regular Account</u>		
Beginning Balance		\$ 23,702.76
Checks Issued	- 11,502.91	
Account Balance at May 31, 1984		\$ 15,821.84
<u>Special Events-Honors Program</u>		
Checks Issued	- 279.30	
Account Balance at May 31, 1984		\$ 6,595.89
Bank Balance (Student Assn.) at May 31, 1984		\$ 22,417.73

UNIVERSITY ATHLETICS - Idaho First National Bank

Beginning Balance		\$ 1,000.10
Checks Issued	- 16,949.00	
Bank Balance at May 31, 1984		\$ 9,417.63
Cash on Hand (Bus. Off.)		500.00
Total in Account at May 31, 1984		\$ 9,917.63

DORMITORY HOUSING COMMISSION - First Interstate Bank

Beginning Balance		\$103,512.80
Deposits	+\$123,326.32	
Checks Issued	- 47,648.49	
Bank Balance at May 31, 1984		\$179,190.63
Cash on Hand		825.00
Total in Account at May 31, 1984		\$180,015.63

CSI AGGIES - Idaho Bank & Trust

Beginning Balance		\$ 21,758.35
Deposits	+\$ 1,088.35	
Checks Issued	- 15,220.98	
Bank Balance at May 31, 1984		\$ 7,625.72



M E M O

TO: BOARD OF TRUSTEES  
FROM: KARL L. BLACK  
DATE: JUNE 18, 1984  
SUBJECT: TUITION AND FEE INCREASE

Following is a recommended increase in tuition and fees effective Fall semester 1984.

	<u>PRESENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>	<u>TUITION &amp; FEES</u>
Tuition Per Semester				
In District	\$150.00	\$25.00	\$175.00	\$375.00
Out of District				
Student	150.00	25.00	175.00	375.00
County	375.00		375.00	375.00
Out of State	475.00	75.00	550.00	750.00
Fees Per Semester	175.00	25.00	200.00	

NOTE: The \$25.00 increase in fees would be an additional \$10.00 on the registration fee and \$15.00 on the lab and library fee.

Tuition and Fees based on 10 credits as full-time; less than

KLB/emc

BOARD OF TRUSTEES  
COLLEGE OF SOUTHERN IDAHO  
JUNIOR COLLEGE DISTRICT  
TWIN FALLS, IDAHO

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GENERAL FUND BUDGET FOR  
FISCAL YEAR ENDING JUNE 30, 1985

COLLEGE OF SOUTHERN IDAHO  
GENERAL FUND  
ESTIMATE OF REVENUE AND EXPENDITURES

<u>REVENUE</u>	<u>1984 FY</u>	<u>1985 FY</u>
Tuition and Fees	\$ 807,400	\$ 992,400
Tuition from Counties	198,000	280,000
Academic Appropriation	1,950,000	2,108,700
Vocational Appropriation	1,547,711	1,671,424
Taxes	1,700,000	1,850,000
Liquor Fund	150,000	150,000
Miscellaneous	250,000	220,000
Vocational Physical Plant Reimbursement	200,000	210,000

MULTI-DAY STATE HOLIDAY

Total FY 85 Budget	\$7,163,111	\$7,731,624
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EXPENDITURES

Institutional Support	\$ 558,700	\$ 628,100
Academic Support	355,700	399,200
Student Services	278,800	358,000
Academic Instruction	2,180,200	2,457,200
Vocational Instruction	1,547,711	1,759,424
Physical Plant	1,329,900	1,443,000
General Expenses	671,800	

Total FY 84 Budget	\$6,803,111
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FICA	360,000
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Total FY 85 Budget	\$7,163,111	\$7,731,624
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BONDED DEBT RETIREMENT

Mill Levy for Debt Retirement	\$ 150,000	\$ 50,000
Debt Retirement - Bond Redemption and Interest	217,765	210,752

INSTITUTIONAL SUPPORT

	1984	1985
Administration		
Personnel	\$ 201,000	\$ 200,000
Supplies	10,000	10,000
Capital Outlay	<u>10,700</u>	<u>10,700</u>
Total	\$ 420,900	\$ 454,600
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Computer Center		
Personnel	\$ 46,000	\$ 55,000
Fringe Benefits	11,100	12,100
Services	10,000	25,000
Supplies	15,100	5,100
Capital Outlay	<u>20,000</u>	<u>15,000</u>
Total	\$ 102,200	\$ 112,200
<hr/>		
Fringe Benefits	3,000	3,000
Services	7,500	6,500
Supplies	5,000	3,000
Capital Outlay	<u>1,000</u>	<u>1,000</u>
Total	\$ 35,600	\$ 61,300
<hr/>		
TOTAL INSTITUTIONAL SUPPORT	\$ 558,700	\$ 628,100

It is requested that institutional support be considered as a single budget. This would allow some transfer between departments as in the instructional departments.

ACADEMIC SUPPORT

	1984	1985
Library		
Personnel	\$ 161,800	\$ 180,000
Fringe Benefits	34,800	38,200
Services	15,600	17,000
Supplies	6,400	5,000
Capital Outlay	<u>28,200</u>	<u>33,200</u>
Total	\$ 246,800	\$ 273,400
	<hr/>	<hr/>
Museum		
Personnel	\$ 72,200	\$ 83,000
Fringe Benefits	15,000	21,000
Services	13,900	5,000
Supplies	4,800	11,800
Capital Outlay	<u>3,000</u>	<u>5,000</u>
Total	\$ 108,900	\$ 125,800
	<hr/>	<hr/>
TOTAL ACADEMIC SUPPORT	\$ 355,700	\$ 399,200

Student Services

Personnel	\$ 220,000	\$ 272,000
Fringe Benefits	36,900	57,000
Services	13,900	20,000
Supplies	7,000	7,000
Capital Outlay	<u>1,000</u>	<u>2,000</u>
Total	\$ 278,800	\$ 358,000

It is requested that academic support be considered as a single budget. This would

	1984	1985
Academic Instruction		
Personnel	\$1,737,000	\$1,927,700
Fringe Benefits	289,100	375,400
Services	74,800	65,000
Supplies	49,300	59,100
Capital Outlay	<u>30,000</u>	<u>30,000</u>
Total	\$2,180,200	\$2,457,200

Vocational Instruction		
Personnel	\$1,100,400	\$1,217,236
Fringe Benefits	179,600	211,276
Services	43,200	45,400
Supplies	124,211	130,697
Capital Outlay	<u>100,000</u>	<u>66,815</u>
Total	\$1,547,411	\$1,671,424

	1984 FY	1985 FY
Physical Plant		
Personnel	\$ 860,000	\$ 940,000
Fringe Benefits	191,900	225,000
Services	18,150	8,200
Supplies	133,500	110,300
Capital Outlay	25,850	49,000
Maintenance and Repair	<u>100,500</u>	<u>110,500</u>
Total	\$1,329,900	\$1,443,000

General Expenses

Payroll Taxes	\$ 26,000	\$ 20,000
Legal and Audit	50,000	50,000
Utilities	260,000	260,000
Insurance	65,000	50,000
Trustee Scholarships	19,500	25,000
CSI Work Study Contribution	40,000	40,000
Depreciation	<u>153,700</u>	<u>153,700</u>
Total	\$ 674,200	\$ 686,700

COLLEGE OF SOUTHERN IDAHO  
JUNIOR COLLEGE DISTRICT

DATE May 1984

REGULAR PAYROLL SUMMARY

GROSS	\$ <u>475,138.37</u>
FEDERAL W/H	<u>48,070.79</u>
STATE W/H	<u>17,016.58</u>
FICA	<u>31,072.77</u>
FIXED DEDUCTIONS	<u>59,107.80</u>
NET PAYROLL	<u>319,870.43</u>

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WORKSTUDY PAYROLL SUMMARY

GROSS	\$ <u>11,624.97</u>
FEDERAL W/H	<u>69.69</u>
STATE W/H	<u>19.13</u>
FIXED DEDUCTIONS	<u>          </u>
NET PAYROLL	<u>11,536.15</u>



# COLLEGE of SOUTHERN IDAHO

Junior College District

TWIN FALLS, IDAHO 83401

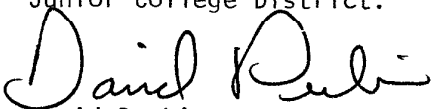
College of Southern Idaho  
Board of Trustees  
Subject: Loan

The Scholarship Committee would like to submit the following named student for loans from the College of Southern Idaho Trust Fund for the Spring semester of 1984

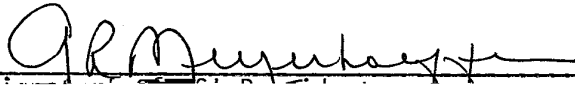
<u>EDUCATIONAL TRUST LOAN</u>	<u>AMOUNT</u>
Betty L. Davis	\$100

The purpose of this trust is to provide scholarships, financial grants and/or loans to students of the College of Southern Idaho. In the opinion of the Scholarship Committee, the above named student is worthy of this scholarship.

In reference to paragraph (11) of the Trust Agreement, it is understood that the power to name recipient beneficiaries under said trust shall be reserved to the Board of Trustees of the College of Southern Idaho Junior College District.

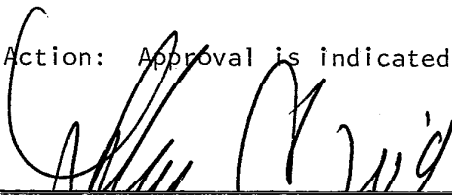


David Perkins  
Director of Student Financial Aid



6-5-84

Board Action: Approval is indicated by the signature of the Board Chairman.



Enclosure

M E M O

TO: BOARD OF TRUSTEES

FROM: KAY, BLACK

DATE: JUNE 10, 1984

Following is a recommended increase in tuition and fees effective Fall semester 1984.

	PRESENT	INCREASE	PROPOSED	TUITION & FEES
Tuition Per Semester				
In District	\$150.00	\$25.00	\$175.00	\$375.00
Out of District				
Student	150.00	25.00	175.00	375.00
County	375.00		375.00	375.00
Out of State	475.00	75.00	550.00	750.00
Foreign	550.00	50.00	600.00	800.00
Fees Per Semester	175.00	25.00	200.00	

NOTE: The \$25.00 increase in fees would be an additional \$10.00 on the registration fee and \$15.00 on the lab and library fee.

Tuition and fees are based on 10 credits or full time less than

KLB/emc

BREAKDOWN OF FEES AFTER JUNE 18 BOARD MEETING

	<u>PRESENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
Student Association fee	\$ 20.00	\$	\$ 20.00
Student Union fee	25.00		25.00
Athletics	25.00		25.00
Contingency	6.00		6.00
Registration	50.00	10.00	60.00
Lab & Library	43.00	15.00	58.00
<hr/>			
TOTAL	\$175.00	\$25.00	\$200.00

BOARD OF TRUSTEES  
COLLEGE OF SOUTHERN IDAHO  
JUNIOR COLLEGE DISTRICT  
TWIN FALLS, IDAHO

GENERAL FUND BUDGET FOR

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FISCAL YEAR ENDING JUNE 30, 1985

COLLEGE OF SOUTHERN IDAHO  
GENERAL FUND

ESTIMATE OF REVENUE AND EXPENDITURES

REVENUE	1984 FY	1985 FY
Tuition and Fees	\$ 807,400	\$ 992,400
Tuition from Counties	198,000	280,000
Academic Appropriation	1,950,000	2,108,700
Vocational Appropriation	1,547,711	1,671,424
Taxes	1,700,000	1,850,000
Liquor Fund	150,000	150,000
Miscellaneous	250,000	220,000
Vocational Physical Plant Reimbursement	200,000	210,000
Total FY 84 Budget	\$6,803,111	
Anticipated State Holdback		(132,400)

Total FY 85 Budget	\$7,163,111	\$7,731,624
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EXPENDITURES

Institutional Support	\$ 558,700	\$ 628,100
Academic Support	355,700	399,200

Physical Plant	1,329,900	1,443,000
General Expenses	674,200	686,700
Deficit	(122,100)	

Total FY 84 Budget	\$6,803,111	
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FICA	360,000	
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Total FY 85 Budget	\$7,163,111	\$7,731,624
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BONDED DEBT RETIREMENT

Mill Levy for Debt Retirement	\$ 150,000	\$ 50,000
Debt Retirement - Bond Redemption and Interest	217,765	210,752

INSTITUTIONAL SUPPORT

	1984	1985
Administration		
Personnel	\$ 201,000	\$ 300,000
Fringe Benefits	39,400	54,900
Services	71,000	71,000
Supplies	18,000	18,000
Capital Outlay	10,700	10,700
Total	\$ 420,900	\$ 454,600
Computer Center		
Personnel	\$ 46,000	\$ 55,000
Fringe Benefits	12,200	12,200
Capital Outlay	44,000	45,000
Total	\$ 102,200	\$ 112,200
Resource Development		
Personnel	\$ 19,500	\$ 42,000
Fringe Benefits	3,600	8,800
Services	7,500	6,500
Supplies	5,000	3,000
Total	\$ 35,600	\$ 61,300
TOTAL INSTITUTIONAL SUPPORT	\$ 558,700	\$ 628,100

It is requested that institutional support be considered as a single budget. This would allow some transfer between departments as in the instructional departments

ACADEMIC SUPPORT

1984

1985

Capital Outlay

28,200

33,200

Total

\$ 246,800

\$ 273,400

Museum

Personnel

\$ 72,200

\$ 83,000

Fringe Benefits

15,000

21,000

Services

13,900

5,000

Supplies

4,800

11,800

Capital Outlay

3,000

5,000

Total

\$ 108,900

\$ 125,800

TOTAL ACADEMIC SUPPORT

\$ 355,700

\$ 399,200

Student Services

Personnel

\$ 220,000

\$ 272,000

Fringe Benefits

26,800

57,000

Capital Outlay

1,000

2,000

Total

\$ 278,800

\$ 358,000

It is requested that academic support be considered as a single budget. This would allow some transfer between departments as in the instructional departments

	1984	1985
<b>Academic Instruction</b>		
Personnel	\$1,737,000	\$1,927,700
Fringe Benefits	289,100	375,400
Services	74,800	65,000
Supplies	49,300	59,100
Capital Outlay	30,000	30,000
	<u>\$2,179,200</u>	<u>\$2,457,200</u>

<b>Vocational Instruction</b>		
Personnel	\$1,100,400	\$1,217,236
Fringe Benefits	179,600	211,276
Services	43,200	45,400
Supplies	124,211	130,697
Capital Outlay	100,000	66,815

FICA		<u>88,000</u>
Total		\$1,759,424



	1984 FY	1985 FY
<b>Physical Plant</b>		
Personnel	\$ 860,000	\$ 940,000
Fringe Benefits	191,900	225,000
Services	18,150	8,200
Supplies	133,500	110,300
Capital Outlay	25,850	49,000
Maintenance and Repair	<u>100,500</u>	<u>110,500</u>
<b>Total</b>	<b>\$1,329,900</b>	<b>\$1,443,000</b>

**General Expenses**

Payroll Taxes	\$	\$ 20,000
Telephone	86,000	86,000
Legal and Audit	50,000	52,000
Utilities	260,000	260,000
Insurance	65,000	50,000
Trustee Scholarships	19,500	25,000
CSI Work Study Contribution	<u>40,000</u>	<u>40,000</u>

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<b>Total</b>	<b>\$ 674,200</b>	<b>\$ 686,700</b>
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Professional Center  
1020 Main St.  
Buhl, Idaho 83316  
Phone: 543-6491

**Schabot, Shriver & Co.**  
Certified Public Accountants  
1286 Addison Avenue, East  
P. O. Box 544  
Phone: 734-8932 Twin Falls, Idaho 83303

Members  
American Institute of  
Certified Public Accountants  
Idaho Society of  
Certified Public Accountants

June 6, 1984

Board of Directors  
College of Southern Idaho  
P.O. Box 1238  
Twin Falls, Idaho 83301

Gentlemen:

This will confirm our understanding of our engagement for the examination of the financial statements of the College of Southern Idaho, including the General fund and all related and associated funds administered by the Board for the year ending June 30, 1984.

We will examine the College's balance sheet at June 30, 1984, and the

required to be prepared under normal fund accounting

ing the transactions and the documentary evidence support-

students, customers, creditors, legal counsel, and banks

any evidence to insure compliance with the various federal guidelines associated with grants or contracts administered by the College.

Although defalcations and similar irregularities may occasionally be disclosed by this type of examination, it is not designed for this purpose and should not be relied upon to disclose fraud, should any exist. We will, of course, report to you anything that appears to us during our examination to be unusual or abnormal.

We will review the College's report to the federal and state governments on all grant projects for the fiscal year ending June 30, 1984. These reports, we understand, will be prepared by you. Further, we will be available during the year to consult with you on accounting requirements associated with any federal or state grant or contract which you have been awarded during the year or to discuss contemplated changes in the College's accounting policies.

Board of Directors  
College of Southern Idaho

-2-

June 6, 1984

Our fee for this examination will be at our regular hourly rates.  
Invoices will be rendered monthly and are payable upon presentation.

If this letter correctly expresses your understanding of the

Very truly yours,

*Schabot, Shriver & Co.*

Schabot, Shriver & Co.  
Certified Public Accountants

SS&C/egf

Approved By:

  
\_\_\_\_\_  
CHAIRMAN OF THE BOARD